

Chickamauga City School System Balanced Scorecard

System Demographics/Data			
	2015-2016	2016-2017	2017-2018
System Enrollment			
Total	1,341	1,298	1,307
Female	653	627	646
Male	688	671	661
School Enrollment			
CES	550	513	537
GLMS	335	333	335
GLHS	456	452	435
System # Race/Ethnicity			
American Indian	0	0	0
Asian	7	8	7
Black	0	3	2
Pacific Islander	0	0	0
White	1,302	1,249	1,249
Two or More Races	17	19	22
Hispanic	15	19	27
System # of Other Subgroups			
Students with Disabilities (SWD)	92	95	101
Gifted Education	265	244	211
Early Intervention Program (K-5)	153	124	103
Title I (K-5)		52	77
Remedial Education (6-12)	65 (Gr. 9-12)	54 (Gr. 9-12)	116 (Gr. 6-12)
Homeless/Unaccompanied Youth	4	8	2
English Language Learners (ELL)	4	1	5
Migrant	0	0	0

Chickamauga City School System Balanced Scorecard

	2015-2016	2016-2017	2017-2018
System Average Daily Attendance Rate	97.3	97.1	96.9
Graduation Rate	98.2%	100%	99.05%
Free/Reduced Lunch			
System	22.89	22.38	23.35
CES	27.45	25	27
GLMS	23.15	22.46	22.66
GLHS	17.28	19.38	19.95
Expenditures per Student (General Fund Only- MOE)	7,001	7,753	NYA
Tuition Costs per Student (Family Cap of \$2,400)	\$700	\$800	\$800
# of Students Paying Tuition (outside city limits within Georgia)	721	673	689
% of County Enrollment	59%	58%	59%
Millage Rate	14.25	14.25	14.25
College and Career Ready Performance Index (CCRPI) (new format in 17-18)			
System	82	85	78
CES	83.9	85.2	69.5
GLMS	79.1	80.7	77.2
GLHS	82.6	87.9	89

**Chickamauga Elementary School
Balanced Scorecard**

Performance Measure(s)	2015-2016		2016-2017		2017-2018	
	CES	State	CES	State	CES	State
% of all students EOG results in ELA						
Grade 3 (levels 3 & 4)	50	35	58	36	56	37
Grade 3 (level 4)	3	8	16	10	18	11
Grade 4 (levels 3 & 4)	63	35	52	42	59	41
Grade 4 (level 4)	16	9	11	13	17	11
Grade 5 (levels 3 & 4)	48	41	68	38	47	41
Grade 5 (level 4)	3	6	15	6	2	10
% of all students EOG results in MATH						
Grade 3 (levels 3 & 4)	52	40	39	43	53	46
Grade 3 (level 4)	4	10	8	10	7	12
Grade 4 (levels 3 & 4)	66	40	55	45	55	47
Grade 4 (level 4)	20	10	1	11	12	12
Grade 5 (levels 3 & 4)	54	38	66	37	49	39
Grade 5 (level 4)	16	11	27	11	5	12
% of all students EOG results in SOCIAL STUDIES						
Grade 5 (levels 3 & 4)	31	30	55	30	31	30
Grade 5 (level 4)	12	11	30	10	7	10
% of all students EOG results in SCIENCE						
Grade 5 (levels 3 & 4)	59	39	76	39	48	39
Grade 5 (level 4)	9	9	23	10	10	11
Attendance Data						
Student average daily attendance rate.	97.2		97.2		96.8	
# of students absent 10% or greater	n/a		n/a		18	
# of students absent 10% or greater	n/a		n/a		96.6	
% of students absent less than 6 days.	67		69		n/a	
% of students absent 6-15 days.	31		28		n/a	
% of students absent more than 15 days.	2		3		n/a	

**Chickamauga Elementary School
Balanced Scorecard**

Performance Measure(s)	2015-2016		2016-2017		2017-2018	
	CES	State	CES	State	CES	State
Discipline Data						
# of students suspended (OSS) 10 days or less	6		1		2	
Parent Survey Data (strongly agree & agree combined)						
% of parents who feel that we provide a safe learning environment.	98		100		97	
% of parents who feel the school actively and effectively communicates with stakeholders.	89		71		56	
% of parents who feel the school has high expectations for all students.	94		97		100	
% of parents who feel the school keeps them informed regularly of how their child is being graded.	76		95		90	
# of parents completing the annual parent survey.	164		38		33	
Teacher Survey Data (strongly agree & agree combined)						
% of teachers who feel the school has high expectations for all students.	100		100		96	
% of teachers who feel parents are informed regularly on how their child is being graded.	95		100		100	
% of teachers who feel parents are given opportunities to provide input and make suggestions.	97		100		97	
% of teachers who feel the school maintains a positive school climate.	93		88		88	
CCRPI Data (new format in 17-18)						
CCRPI Score	83.9	72.8	85.2	72.9	69.5	77.8
School Climate (STAR) Rating	5 stars		5 stars		4 stars	

**Gordon Lee Middle School
Balanced Scorecard**

Performance Measure(s)	2015-2016		2016-2017		2017-2018	
	GLMS	State	GLMS	State	GLMS	State
% of all students EOG results in ELA						
Grade 6 (levels 3 & 4)	44	39	51	40	57	39
Grade 6 (level 4)	1	7	4	8	10	7
Grade 7 (levels 3 & 4)	43	38	42	37	46	38
Grade 7 (level 4)	1	6	4	7	3	7
Grade 8 (levels 3 & 4) (combined 17/18 EOC & EOG)	62	44	49	42	52	43
Grade 8 (level 4) (combined 17/18 EOC & EOG)	6	8	5	9	3	9
% of all students EOG results in MATH						
Grade 6 (levels 3 & 4)	47	38	51	38	56	38
Grade 6 (level 4)	3	9	10	10	13	11
Grade 7 (levels 3 & 4)	65	42	74	42	81	43
Grade 7 (level 4)	33	16	28	15	33	15
Grade 8 (levels 3 & 4) (combined 16/17 & 17/18 EOC & EOG)	65	33	41	41	37	41
Grade 8 (level 4) (combined 16/17 & 17/18 EOC & EOG)	15	7	3	12	3	12
% of all students EOG results in SOCIAL STUDIES						
Grade 8 (levels 3 & 4)	68	39	72	39	45	41
Grade 8 (level 4)	23	10	15	11	6	13
% of all students EOG results in SCIENCE						
Grade 8 (levels 3 & 4) (combined 16/17 & 17/18 EOC & EOG)	31	27	52	38	35	38
Grade 8 (level 4) (combined 16/17 & 17/18 EOC & EOG)	3	5	8	9	4	9
% of all 8th grade students EOC results.						
9th Grade Literature (levels 3 & 4)	80		100		100	
9th Grade Literature (level 4)	4		8		7	
Algebra I (levels 3 & 4)	84		47		57	
Algebra I (level 4)	8		3		5	
Physical Science (levels 3 & 4)	96		85		63	
Physical Science (level 4)	29		12		6	

**Gordon Lee Middle School
Balanced Scorecard**

Performance Measure(s)	2015-2016		2016-2017		2017-2018	
	GLMS	State	GLMS	State	GLMS	State
Attendance Data						
Student average daily attendance rate.	97.4		96.5		96.8	
# of students absent 10% or greater	n/a		n/a		11	
% of students absent 10% or greater	n/a		n/a		96.7	
% of students absent less than 6 days.	71		55		n/a	
% of students absent 6-15 days.	26		41		n/a	
% of students absent more than 15 days.	3		5		n/a	
Discipline Data						
# of students with ISS	25		21		40	
# of students suspended (OSS) 10 days or less	2		2		15	
Parent Survey Data (strongly agree & agree combined)						
% of parents who feel that we provide a safe learning environment.	97		97		98	
% of parents who feel the school actively and effectively communicates with stakeholders.	88		60		50	
% of parents who feel the school has high expectations for all students.	92		91		90	
% of parents who feel the school keeps them informed regularly of how their child is being graded.	78		86		90	
# of parents completing the annual parent survey.	107		35		40	

**Gordon Lee Middle School
Balanced Scorecard**

Performance Measure(s)	2015-2016		2016-2017		2017-2018	
	GLMS	State	GLMS	State	GLMS	State
Teacher Survey Data (strongly agree & agree combined)						
% of teachers who feel the school has high expectations for all students.	98		95		100	
% of teachers who feel parents are informed regularly on how their child is being graded.	90		100		100	
% of teachers who feel parents are given opportunities to provide input and make suggestions.	96		100		93	
% of teachers who feel the school maintains a positive school climate.	82		84		84	
CCRPI Data (new format in 17-18)						
CCRPI Score	79.1	72.1	80.7	73	77.2	76.2
School Climate (STAR) Rating	4 stars		5 stars		4 stars	

**Gordon Lee High School
Balanced Scorecard**

Performance Measure(s)	2015-2016		2016-2017		2017-2018	
	GLHS	State	GLHS	State	GLHS	State
% of all students EOC results						
9th Literature (levels 3 & 4)	68	38	56	46	59	52
9th Literature (level 4)	2	6	6	8	3	9
American Literature (levels 3 & 4)	29	38	51	42	63	47
American Literature (level 4)	0	8	3	9	14	11
Algebra I (levels 3 & 4)	47	36	45	34	45	38
Algebra I (level 4)	0	8	3	8	2	11
Geometry (levels 3 & 4)	63	49	63	50	79	39
Geometry (level 4)	22	20	14	19	30	10
Physical Science (levels 3 & 4)	20	31	19	32	n/a	n/a
Physical Science (level 4)	0	7	2	7	n/a	n/a
Biology (levels 3 & 4)	59	41	68	44	83	49
Biology (level 4)	9	10	13	11	18	15
US History (levels 3 & 4)	51	42	60	42	59	48
US History (level 4)	17	10	13	12	22	14
Economics (levels 3 & 4)	42	45	51	44	29	49
Economics (level 4)	6	11	12	11	0	13
Average ACT Scores						
Composite	20.6	21.1	21	20.6	20.4	21.4
English	19.6	20.7	20.6	20	19.8	20.9
Math	19.6	20.6	19.7	20.1	19.5	20.7
Reading	21.4	21.8	21.1	21.2	21.1	22.1
Science	20.9	21	21	20.6	20.5	21.2

**Gordon Lee High School
Balanced Scorecard**

Performance Measure(s)	2015-2016		2016-2017		2017-2018	
	GLHS	State	GLHS	State	GLHS	State
SAT Data (new test 16/17 & 17/18)						
Combined Score	1483	1449	1030	1050	1078	1054
Reading/Writing	490	487	533	535	557	537
Math	512	490	497	510	521	517
Number of Test Takers			16		23	
Graduation Data						
Total # of graduates	110		122		104	
4- year graduation rate	98.2	79.4	100	80.6	99.05	81.6
% of SWD graduating	67 (4 of 6)		100	58.9	85.7	61.1
% of graduates eligible for HOPE scholarship	67		69		64	
Attendance Data						
Student average daily attendance rate.	97.3		97.3		97.1	
# of students absent 10% or greater	n/a		n/a		15	
% of students absent 10% or greater	n/a		n/a		96.6	
% of students absent less than 6 days.	69		72		n/a	
% of students absent 6-15 days.	28		25		n/a	
% of students absent more than 15 days.	3		3		n/a	
Discipline Data						
# of students with ISS	34		48		40	
# of students suspended (OSS) 10 days or less	9		4		10	

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Performance Measure(s)	2015-2016		2016-2017		2017-2018	
	GLHS	State	GLHS	State	GLHS	State
Parent Survey Data (strongly agree & agree combined)						
% of parents who feel that we provide a safe learning environment.	84		81		88	
% of parents who feel the school actively and effectively communicates with stakeholders.	47		52		59	
% of parents who feel the school has high expectations for all students.	80		71		75	
% of parents who feel the school keeps them informed regularly of how their child is being graded.	66		76		88	
# of parents completing the annual parent survey.	64		21		35	
Teacher Survey Data (strongly agree & agree combined)						
% of teachers who feel the school has high expectations for all students.	80		74		74	
% of teachers who feel parents are informed regularly on how their child is being graded.	66		86		87	
% of teachers who feel parents are given opportunities to provide input and make suggestions.	75		91		97	
% of teachers who feel the school maintains a positive school climate.	84		65		65	
CCRPI Data (new format in 17-18)						
CCRPI Score	82.6	76.1	87.9	77	89	75.3
School Climate (STAR) Rating	4 stars		5 stars		5 stars	